

ZAMP S.A.

Corporate Taxpayer ID (CNPJ/MF) 13,574,594/0001-96
Publicly Held Company

NOTICE TO THE MARKET

Zamp S.A. (current name of BK Brasil Operação e Assessoria a Restaurantes S.A. - "**Zamp**" or "**Company**"), hereby informs to its shareholders and the market, that the Company's Board of Directors has decided, in a meeting held on this date, in the scope of the succession plan of Mr. Iuri Miranda, current Company's CEO, by Mr. Ariel Grunkraut ("**Ariel**"), approved by the Board of Directors on May 25th, 2022, to choose Ms. Juliana Improta Cury Simon ("**Juliana**"), current non-statutory Communication and Innovation Officer, to succeed Mr. Ariel, as Vice President of Marketing.

Juliana Cury holds a degree in Advertising and Publicity from ESPM, with post-graduate in Business Administration from INSPER. She has been at Zamp since 2021, always ahead of the marketing and innovation areas, with a 15-year career in the communication market. She has deep knowledge of our culture, company and industry.

Juliana will be effectively elected as Vice President of Marketing and Sales, replacing Mr. Ariel, at the conclusion of the succession process of the current CEO, expected to happen until the end of 2022.

Barueri, July 27th, 2022.

Gabriel Magalhães da Rocha Guimarães

Investidor Relations Officer