

DISTANCE VOTING BALLOT**Annual General Meeting (AGM) - BK BRASIL OPERAÇÃO E ASSESSORIA A RESTAURANTES SA
to be held on 04/29/2021**

Shareholder's Name
Shareholder's CNPJ or CPF
E-mail
<p>Instructions on how to cast your vote</p> <p>This voting form ("Voting Form") shall only be filled out if the Shareholder decides to exercise its right to vote by remote voting at the Annual and Extraordinary General Meeting of BK Brasil Operação e Assessoria a Restaurantes S.A., which will be held on April 29, 2021, at 10:00 a.m., pursuant to CVM Instruction 481 of December 17, 2009, as amended ("CVM Instruction 481").</p> <p>In order for this form to be considered valid: (i) all fields must be filled out in legible handwriting, including the full name of the Shareholder, its Federal Taxpayer's Registry (CNPJ) or Individual Taxpayer's Registry (CPF) and its email address for contact; (ii) all pages must be initialized; and (iii) at the last page, the Shareholder or its legal representatives, as the case may be and in accordance with applicable laws, must sign the Voting Form.</p>
<p>Instructions for sending your ballot, indicating the delivery process by sending it directly to the Company or through a qualified service provider</p> <p>The Shareholder that chooses to exercise its voting right to remote voting may: (i) complete and send the Voting Form directly to the Company, as per instructions below; or (ii) transmit the instructions for filling the Voting Form to qualified service providers, such as: (a) the Shareholder custodian agents, if the Shareholders' shares are held in central depository institution; or (ii) to Itaú Corretora de Valores S.A., the financial institution hired by the Company to provide registrar services of securities that are not in central depository institution (Avenida Brigadeiro Faria Lima, No. 3,500, 3rd floor, São Paulo, Zip Code 04538-132; email: atendimentoescrituracao@itauunibanco.com.br, phone number for the attendance of Shareholders: + 55 (11) 3003-9285 (capitals and metropolitan regions) or 0800 7209285 (other locations)).</p> <p>1. Remote Voting Directly</p> <p>The Shareholder who chooses to exercise its voting right by sending the Voting Form directly to the Company, shall send to the email ri@burgerking.com.br or, if the Shareholder prefer, to the Company's head office located at Alameda Tocantins, No. 350, 10º floor, Alphaville Industrial, Zip Code 06455-020, in the City of Barueri, State of São Paulo, to the care of the Investor Relations Department:</p> <p>(i) Voting Form duly filled out, with all pages initialized and signed;</p> <p>(ii) copy of the following documents:</p> <p>(a) Individuals: personal identity card with photo of the Shareholder or, when represented by an attorney, a power of attorney, as well as the identity card of the attorney;</p> <p>(b) Legal entities: latest consolidated bylaws or articles of association, and corporate documents evidencing the shareholder's legal representation (minutes of the meeting which elected the Executive Officers and/or power of attorney), as well as the as personal identity cards with photo of the legal representative(s) of such company,</p> <p>(c) Investment funds: latest consolidated rules of the fund; latest consolidated bylaws or acts of incorporation of the administrator or manager, as the case may be, in accordance with the fund's voting policy, and corporate documents evidencing the representation powers; and identity card with photo of the legal representative(s).</p> <p>Foreigner shareholders shall present the same documentation of the Brazilian shareholders. The Company does not require the certification of signature and the notarization of powers of attorney, as well as the sworn translation of documents originally drafted in English or Spanish. The following identification documents of the foreigner Shareholder will be accepted, so long as they have a photo ID: identity card (RNE) or passports.</p> <p>The Company clarifies that, exceptionally for this Annual and Extraordinary General Meeting, the Shareholder will not need to send the physical copies of the its representation documents to the Company's office, as well as the signature of the grantor in the power of attorney to represent the Shareholder, the notarization, consularization, apostille and certified translation of all Shareholders' representation documents, being enough the sending of a simple copy of the original versions of such documents to the Company's email address indicated above.</p> <p>Pursuant to article 21-B of CVM Instruction 481, this Voting Form and the required documentation will be received up to seven (7) days before the date of the Shareholders Meeting, which means, April 22, 2021. Voting Forms received after this date will be disregarded.</p> <p>Also, pursuant to article 21-U of CVM Instruction 481, the Company will inform the Shareholder, within three (3) days of the date it receives the Voting Form and required documentation, whether</p>

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or not the documents received are sufficient for the vote to be considered valid.
If this Voting Form is sent directly to the Company and is incomplete or without the supporting documents described above, it will be disregarded and the Shareholder will be informed through the email indicated in this remote voting form.

The Company does not have an electronic system for receiving remote voting forms (except for the receipt by email).

2. Delivery of the Voting Form by service providers

If the Shareholder chooses to exercise its voting right to remote voting through service providers must deliver its voting instructions to its respective custodian or to the registrar of the shares issued

by the Company and comply with the requirements determined by them. For this purpose, shareholders must contact their custodians or the registrar of the shares issued by the Company, and

verify the procedures established by them for issuance of voting instructions via remote Voting Form,

as well as the documents and information that may be required thereby.

For more information and instructions, see the Call Notice, Management Proposal and item 12.2 of the

Reference Form of the Company, available at the registered office of the Company, and on the websites of the Company (www.burgerking.com.br/ri) and the CVM (www.gov.br/cvm).

Postal and e-mail address to send the distance voting ballot, if the shareholder chooses to deliver the document directly to the company

BK Brasil Operação e Assessoria a Restaurantes S.A.

A/C.: Investor Relations Department / Legal Department

Alameda Tocantins, nº 350, 10º andar, Alphaville Industrial, CEP 06455-020, Barueri, SP

E-mail: ri@burgerking.com.br

Indication of the institution hired by the company to provide the registrar service of securities, with name, physical and electronic address, contact person and phone number

Itaú Corretora de Valores S.A.

Avenida Brigadeiro Faria Lima, 3.500, 3º andar

CEP 04538-132, São Paulo, SP

Tel.: (11) 3003-9285 (state capitals and metropolitan regions) 0800 7209285 (other locations).

E-mail: atendimentoescrituracao@itau-unibanco.com.br

Resolutions concerning the Annual General Meeting (AGM)

Simple Resolution

1. Resolve on the Managements accounts and the Companys financial statements, accompanied by the Managements Report, the Independent Auditors Report and Opinion, and Audit Committees Opinion and Summary Report for the fiscal year ended on December 31, 2020

[] Approve [] Reject [] Abstain

Simple Resolution

2. Resolve on the management proposal for allocation of the results in the fiscal year ended December 31, 2020

[] Approve [] Reject [] Abstain

Simple Resolution

3. Definition of the number of members of the Companys Board of Directors, to be elected for the next term, in 7 (seven) effective members and 1 (one) alternate member.

[] Approve [] Reject [] Abstain

Simple Question

4. Do you want to request the adoption of the multiple vote process for the election of the Board of Directors, pursuant to article 141 of Brazilian Corporate Law? (If you choose No or Abstain, your shares will not be counted for the purposes of multiple voting requirements)

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shares will not be counted for the purposes of multiple voting requirements)

Yes No Abstain

Election of the board of directors by single group of candidates

N/D

Anna Andrea Votta Alves Chaia (Membro Independente do Conselho de Administração)

Henrique José Fernandes Luz (Membro Independente do Conselho de Administração)

Marcos Grodetzky (Membro Titular do Conselho de Administração)

Paula Alexandra de Oliveira Gonçalves Bellizia (Membro Independente do Conselho de Administração)

Pedro Fernandes Drevon (Membro Independente do Conselho de Administração)

Ricardo Schenker Wajnberg (Membro Independente do Conselho de Administração)

Thiago Temer Santelmo (Membro Titular do Conselho de Administração) / Joshua Arthur Kobza (Membro Suplente)

5. Indication of all candidates that compose the plaque (the votes indicated in this field shall be disregarded if the Shareholder holding common shares with voting rights also fill in the fields below

regarding separate election of a member of the board of directors and the separate election covered

by these fields occurs) - N/D

Approve Reject Abstain

6. In case one of the candidates that compose the chosen plaque no longer integrates it, can the votes corresponding to your shares continue to be conferred on the chosen plaque?

Yes No Abstain

7. In case of adoption of the election by multiple votes, shall the votes corresponding to your shares be distributed to the chosen plaque in equal percentages? [If the Shareholder chooses to abstain and the election occurs by the multiple voting process, his vote shall be counted as an abstention in the respective resolution of the AGM.]

Yes No Abstain

8. List of all the candidates to indicate the percentage (%) of the votes to be attributed.

Anna Andrea Votta Alves Chaia (Membro Independente do Conselho de Administração) [] %

Henrique José Fernandes Luz (Membro Independente do Conselho de Administração) [] %

Marcos Grodetzky (Membro Titular do Conselho de Administração) [] %

Paula Alexandra de Oliveira Gonçalves Bellizia (Membro Independente do Conselho de Administração) [] %

Pedro Fernandes Drevon (Membro Independente do Conselho de Administração) [] %

Ricardo Schenker Wajnberg (Membro Independente do Conselho de Administração) [] %

Thiago Temer Santelmo (Membro Titular do Conselho de Administração) / Joshua Arthur Kobza (Membro Suplente) [] %

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(Membro Suplente) [] %

Simple Question

9. Are you aware that the equal distribution will consider the division of the percentage of 100% among the members of the chosen plate to the first two decimal places, without rounding, and that the fractions of shares calculated from the application of the resulting percentage will not be allocated to any candidate, being disregarded in the multiple voting procedure, in which case the shareholder may not vote with the totality of his shares? Besides, if you chooses to “abstain” and the election occurs through the multiple voting process, your vote must be counted as abstention in the respective meeting resolution.

[] Yes [] No [] Abstain

Simple Question

10. In case of adoption of the election by multiple votes, in case one of the candidates that compose the chosen plaque is not elected, can the votes corresponding to your shares continue to be conferred in equal percentages to the other plaque members?

[] Yes [] No [] Abstain

Simple Question

11. Definition of the members describeb below as independent member candidates

Anna Andrea Votta Alves Chaia
Henrique José Fernandes Luz
Paula Alexandra de Oliveira Gonçalves Bellizia
Pedro Fernandes Drevon
Ricardo Wajnberg

[] Yes [] No [] Abstain

Simple Resolution

12. Resolve on the management proposal for setting the overall compensation of the management of the Company' in the 2021 fiscal year.

[] Approve [] Reject [] Abstain

Simple Question

13. Do you wish to apply for instatement of the Fiscal Council, pursuant to article 161 of Law 6,404/1976??

[] Yes [] No [] Abstain

City : _____

Date : _____

Signature : _____

Shareholder's Name : _____

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Phone Number : _____