

ANNUAL CALENDAR OF CORPORATE EVENTS

Corporate Name: BK BRASIL OPERAÇÃO E ASSESSORIA A RESTAURANTES S.A.

Investor Relations Manager

Gabriel Magalhães da Rocha Guimarães

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Reference Date: 2021

Scheduled dates for disclosure of periodic and eventual information

Complete Annual Financial Statements for the fiscal year ended 12/31/2020	02/24/2022
Reference Form related to the current fiscal year	05/30/2022
Report on the Brazilian Corporate Governance Code - Listed Companies	07/29/2022
Quarterly Information Form (ITR)	
Related to the 1st quarter	05/12/2022
Related to the 2nd quarter	08/11/2022
Related to the 3rd quarter	11/10/2022
Annual Shareholders Meeting	
Submission of Management Proposal	03/30/2022
Submission of Call Notice	03/30/2022
Submission of summary of the main resolutions or the minutes of Shareholders Meeting	04/29/2022
Public presentation of results	
Related to the current fiscal year	02/25/2022
Related to the 1st quarter	05/13/2022
Related to the 2nd quarter	08/12/2022
Related to the 3rd quarter	11/11/2022