

## CALL NOTICE

### BK BRASIL OPERAÇÃO E ASSESSORIA A RESTAURANTES S.A.

Publicly Held Company  
Corporate Taxpayer ID (CNPJ/MF): 13.574.594/0001-96  
Company Registry (NIRE): 35.300.393.180

### EXTRAORDINARY SHAREHOLDERS MEETING ON NOVEMBER 22, 2018

The Shareholders of BK Brasil Operação e Assessoria a Restaurante S.A. (“**Company**”) are hereby invited to the Extraordinary Shareholders' Meeting (“**ESM**”), to be convened at 11:00 a.m. on November 22, 2018, in the auditorium of the Burger King store across the building located at Alameda Rio Negro, nº 161, CEP 06454-000, in the City of Barueri, State of São Paulo, to consider and vote on the following agenda:

- (i) Election of one (1) member to the Company's Board of Directors as a result of the resignation tendered by a member of the Board of Directors for the remainder of the current term;
- (ii) Change of address of the Company's registered office, with the consequent amendment of Article 2 of the Company's Bylaws;
- (iii) Amendment of Paragraph 6, Article 15 of the Bylaws of the Company;
- (iv) Restatement of the Bylaws of the Company, if the amendments to Article 2 and Paragraph 6, Article 15 are approved, and to consolidate the capital increases approved by the Company's Board of Directors; and
- (v) Change in the high circulation newspaper used by the Company for its legal publications.

**1. Documents available to shareholders.** All documents and information pertaining to the matters on the above agenda are available to shareholders at the registered office, in the current administrative office of the Company located at Alameda Tocantins, nº 350, 10º andar, Alphaville Industrial, CEP 06455-020, City of Barueri, State of São Paulo, and on the websites of the Company ([www.burgerking.com.br/ri](http://www.burgerking.com.br/ri)), of the Securities and Exchange Commission of Brazil – CVM ([www.cvm.gov.br](http://www.cvm.gov.br)) and of the São Paulo Stock Exchange – B3 S.A. – Brasil, Bolsa, Balcão ([www.b3.com.br](http://www.b3.com.br)), in accordance with Federal Law 6,404, of December 15, 1976, as amended (“**Brazilian Corporation Law**”), and with CVM Instruction 481, of December 17, 2009, as amended (“**CVM Instruction 481**”).

**2. Shareholder Participation in the ESM.** The Company's shareholders of record may participate in the ESM on their own behalf, through legal representatives or through proxies. Detailed instructions on the documentation required are provided in the General Information section of the Extraordinary Shareholders Meetings' Manual available at the registered office, in the current administrative office of the Company located at Alameda Tocantins, nº 350, 10º andar, Alphaville Industrial, CEP 06455-020, City of Barueri, State of São Paulo, and on the websites of the Company ([www.burgerking.com.br/ri](http://www.burgerking.com.br/ri)), of the Securities and Exchange Commission of Brazil – CVM ([www.cvm.gov.br](http://www.cvm.gov.br)) and of the São Paulo Stock Exchange – B3 S.A. – Brasil, Bolsa, Balcão ([www.b3.com.br](http://www.b3.com.br)). Shareholders must present the following documents: (a) identity document; (b)

proof of ownership of the registered shares issued by the stock transfer agent; and, as applicable, (c) a proxy instrument granted in accordance with Article 126 of Brazilian Corporation Law.

There will be no remote voting system, for the ESM, in accordance with CVM Instruction 481.

**3. Presentation of Documents for Participating in the ESM.** To expedite and facilitate the process of the ESM, the Company requests that its Shareholders lodge the documents related to item 2 above at the Company's current administrative office, located in the City of Barueri, State of São Paulo, at Alameda Tocantins, nº 350, 10º andar, Alphaville Industrial, CEP 06455-020, care of the Investor Relations Department or the Legal Department, at least 24 hours prior to the date of the ESM. Notwithstanding the above, Shareholders who attend the ESM bearing such documents will be permitted to participate and vote even if they have not lodged the documents in advance.

Barueri, November 7, 2018.

**Guilherme de Araújo Lins**

Chairman of the Board of Directors