

REMOTE VOTING FORM
Extraordinary General Meeting – BK BRASIL OPERAÇÃO E ASSESSORIA A
RESTAURANTES S.A. to be held on April 29, 2022

SHAREHOLDER'S NAME:
SHAREHOLDER'S FEDERAL TAXPAYER'S REGISTRY (CNPJ) OR INDIVIDUAL TAXPAYER'S REGISTRY (CPF):
SHAREHOLDER'S E-MAIL ADDRESS:
FILLING INSTRUCTIONS: This voting form (" <u>Voting Form</u> ") shall only be filled out if the Shareholder decides to exercise its right to vote by remote voting at the Annual and Extraordinary General Meeting of BK Brasil Operação e Assessoria a Restaurantes S.A., which will be held on April 29, 2022, at 10:00 a.m., pursuant to CVM Instruction 481 of December 17, 2009, as amended (" <u>CVM Instruction 481</u> "). In order for this form to be considered valid: (i) all fields must be filled out in legible handwriting, including the full name of the Shareholder, its Federal Taxpayer's Registry (CNPJ) or Individual Taxpayer's Registry (CPF) and its email address for contact; (ii) all pages must be initialized; and (iii) at the last page, the Shareholder or its legal representatives, as the case may be and in accordance with applicable laws, must sign the Voting Form.
INSTRUCTIONS FOR DELIVERY, INCLUDING THE POSSIBILITY TO DELIVER THE VOTING FORM DIRECTLY TO THE COMPANY OR TO DELIVER VOTING INSTRUCTIONS TO THE CUSTODIAN AND TO THE REGISTRAR OF THE SHARES ISSUED BY THE COMPANY The Shareholder that chooses to exercise its voting right to remote voting may: (i) complete and send the Voting Form directly to the Company, as per instructions below; or (ii) transmit the instructions for filling the Voting Form to qualified service providers, such as: (a) the Shareholder custodian agents, if the Shareholders' shares are held in central depository institution; or (ii) to Itaú Corretora de Valores S.A., the financial institution hired by the Company to provide registrar services of securities that are not in central depository institution (Avenida Brigadeiro Faria Lima, No. 3,500, 3rd floor, São Paulo, Zip Code 04538-132; email: atendimentoescrituracao@itauunibanco.com.br, phone number for the attendance of Shareholders: + 55 (11) 3003-9285 (capitals and metropolitan regions) or 0800 7209285 (other locations)). 1. Remote Voting Directly The Shareholder who chooses to exercise its voting right by sending the Voting Form directly to the Company, shall send to the email ri@burgerking.com.br or, if the Shareholder prefer, to the Company's head office located at Alameda Tocantins, No. 350, 10º floor, Alphaville Industrial, Zip Code 06455-020, in the City of Barueri, State of São Paulo, to the care of the Investor Relations Department: (i) Voting Form duly filled out, with all pages initialized and signed; (ii) copy of the following documents: (a) Individuals: personal identity card with photo of the Shareholder or, when represented by an attorney, a power of attorney, as well as the identity card of the attorney; (b) Legal entities: latest consolidated bylaws or articles of association, and corporate documents evidencing the shareholder's legal representation (minutes of the meeting which elected the Executive Officers and/or power of attorney), as well as the as personal identity cards with photo of the legal representative(s) of such company, (c) Investment funds: latest consolidated rules of the fund; latest consolidated bylaws or acts of incorporation of the administrator or manager, as the case may be, in accordance with the fund's voting policy, and corporate documents evidencing the representation powers; and identity card with photo of the legal representative(s).

Foreigner shareholders shall present the same documentation of the Brazilian shareholders. The Company does not require the certification of signature and the notarization of powers of attorney, as well as the sworn translation of documents originally drafted in English or Spanish. The following identification documents of the foreigner Shareholder will be accepted, so long as they have a photo ID: identity card (RNE) or passports.

The Company clarifies that, exceptionally for this Annual and Extraordinary General Meeting, the Shareholder will not need to send the physical copies of the its representation documents to the Company's office, as well as the signature of the grantor in the power of attorney to represent the Shareholder, the notarization, consularization, apostille and certified translation of all Shareholders' representation documents, being enough the sending of a simple copy of the original versions of such documents to the Company's email address indicated above.

Pursuant to article 21-B of CVM Instruction 481, this Voting Form and the required documentation will be received up to seven (7) days before the date of the Shareholders Meeting, which means, April 22, 2022. Voting Forms received after this date will be disregarded.

Also, pursuant to article 21-U of CVM Instruction 481, the Company will inform the Shareholder, within three (3) days of the date it receives the Voting Form and required documentation, whether or not the documents received are sufficient for the vote to be considered valid.

If this Voting Form is sent directly to the Company and is incomplete or without the supporting documents described above, it will be disregarded and the Shareholder will be informed through the email indicated in this remote voting form.

The Company does not have an electronic system for receiving remote voting forms (except for the receipt by email).

2. Delivery of the Voting Form by service providers

If the Shareholder chooses to exercise its voting right to remote voting through service providers must deliver its voting instructions to its respective custodian or to the registrar of the shares issued by the Company and comply with the requirements determined by them. For this purpose, shareholders must contact their custodians or the registrar of the shares issued by the Company, and verify the procedures established by them for issuance of voting instructions via remote Voting Form, as well as the documents and information that may be required thereby.

For more information and instructions, see the Call Notice, Management Proposal and item 12.2 of the Reference Form of the Company, available at the registered office of the Company, and on the websites of the Company (www.burgerking.com.br/ri) and the CVM (www.gov.br/cvm).

ADDRESS AND EMAIL TO SEND THE REMOTE VOTING FORM, IF SHAREHOLDERS DECIDES TO DELIVER IT DIRECTLY TO THE COMPANY

BK Brasil Operação e Assessoria a Restaurantes S.A.

A/C.: Investor Relations Department / Legal Department
Alameda Tocantins, nº 350, 10º andar, Alphaville Industrial, CEP 06455-020, Barueri, SP
E-mail: ri@burgerking.com.br

INDICATION OF THE INSTITUTION HIRED BY THE COMPANY TO PROVIDE THE REGISTRAR SERVICE OF SECURITIES, INCLUDING THE NAME, ADDRESS, EMAIL, PHONE NUMBER AND CONTACT PERSON

Itaú Corretora de Valores S.A.

Avenida Brigadeiro Faria Lima, 3.500, 3º andar
CEP 04538-132, São Paulo, SP
Tel.: (11) 3003-9285 (state capitals and metropolitan regions) 0800 7209285 (other locations).
E-mail: atendimentoescrituracao@itau-unibanco.com.br

RESOLUTIONS / QUESTIONS CONCERNING THE EXTRAORDINARY GENERAL MEETING

SIMPLE QUESTION

1. Election of an alternate member of the Board of Directors due to a vacant position resulting from the resignation of a member elected at the Annual and Extraordinary General Meeting held on April 29, 2021, pursuant to article 15, §11 of the Company's Bylaws.

Do you wish to elect Mr. Renato Malacarne Rossi?

Yes No Abstain

SIMPLE RESOLUTION

2. Change in the Company's corporate name from "BK Brasil Operação e Assessoria a Restaurantes" to "ZAMP S.A.", with the consequent amendment of article 1 of the Company's Bylaws.

Approve Reject Abstain

SIMPLE RESOLUTION

3. Amendment of article 12 of the Company's Bylaws to reflect adjustments resulting from a legal amendment on the term of convening shareholders' meetings, as well as the exclusion of paragraph 5 of article 20 and the amendment of the caput and paragraphs 3 and 8 of the same article to provide for the new governance structure, with the absorption of the functions of the Legal Office by the Financial, People and Management and Expansion Engineering Offices.

Approve Reject Abstain

SIMPLE RESOLUTION

4. Consolidation of the Company's Bylaws

Approve Reject Abstain

SIMPLE RESOLUTION

5. Approval of the creation of the Company's new Long-Term Incentive Plan ("**ILP Plan**").

Approve Reject Abstain

City: _____

Date: _____

Signature: _____

Shareholder's Name: _____

Phone number: _____